

Report To: Partnerships Scrutiny Committee

Date of Meeting: 20 December 2012

Lead Member / Officer: Leader Hugh Evans / Alan Smith

Report Author: Emma Horan, Performance and Planning Officer

Title: The BIG Plan – Update on Performance

1. What is the report about?

1.1 The purpose of this report is to update Partnerships Scrutiny Committee on the performance of the Local Service Board (LSB) and Partnerships in delivering The BIG Plan: Part I, 2011-14. This report provides a 'Summary Exceptions Report', supported by more detailed chapters for each of The BIG Plan's eight outcomes.

2. What is the reason for making this report?

2.1 To provide information regarding the delivery of The BIG Plan.

3. What are the Recommendations?

3.1 Scrutiny to consider and comment on the content of the report, and to identify any areas for improvement in delivering The BIG Plan.

4. Report details.

4.1 Denbighshire The BIG Plan: 2011-14 is the plan driving Partnership working in Denbighshire. LSB is accountable for The BIG Plan, and holds partner agencies (including Betsi Cadwaladr University Health Board (BCUHB), the third sector, NW Police, NW Fire and Rescue Service, Public Health Wales, Denbighshire County Council¹) responsible for implementing action plans to deliver The BIG Plan and its eight outcomes.

4.2 The BIG Plan is being delivered collaboratively by partner agencies. The value of partnership working in delivering The BIG Plan will be examined in more detail in annual and closure (end of plan) reports.

4.3 This report provides exceptions information for each outcome, allowing Members to focus on areas of weakness. The report also contains information about what is going well. More detailed information about each outcome is available from the Partnerships and Communities Team.

4.4 Partners are now halfway through the timescale for delivery, and with this in mind; some elements require focus and prioritisation by partners in order to

¹ Please note this list is not exhaustive.

see improved outcomes for people in Denbighshire. For example, extending support for older people across the county; addressing the challenges facing Rhyl Town Centre; improving support for young carers; suicide and self-harm prevention; protecting vulnerable people from fire and reviewing partners' contribution to the Economic and Community Ambition Strategy (Outcome 8). A very small number of actions are planned to start in 2013.

- 4.5 Indicators of success for rural areas and mental health and wellbeing are not robust; resulting in a weaker understanding of the difference The BIG Plan is making. These indicators will be reviewed.
- 4.6 Some outcomes are not adequately being delivered within existing delivery mechanisms, and while this has not impacted upon delivery; performance reporting is suffering in some instances, particularly in respect of Outcome 1. This will be resolved as local strategic partnership structures (including Health, Social Care and Wellbeing and Children and Young People's Partnership) are confirmed.
- 4.7 Partnerships need to stress the importance of accurate and timely data collection, and good quality reporting, to all lead officers to enable effective performance management and partnership decision making. Mechanisms are in place for gathering evidence of the impact of our interventions on people's lives, and work is underway to map Partnership resources; this information will be included in annual/end of plan reports.
- 4.8 Overall, there are no major obstacles to delivering The BIG Plan and we are confident that The BIG Plan will be delivered.

5. How does the decision contribute to the Corporate Priorities?

- 5.1 The Corporate Plan is aligned with The BIG Plan; there is synergy between the seven corporate plan priorities and The BIG Plan's eight outcomes.

6. What will it cost and how will it affect other services?

- 6.1 The LSB is accountable for The BIG Plan and there are a number of partnership boards that are responsible for its delivery. The BIG Plan is being funded by partner organisations in Denbighshire (the public sector) within existing/core budgets and by smart commissioning.

7. What consultations have been carried out?

- 7.1 Performance is reported to and managed by partners and partnership boards regularly.
- 7.2 BCUHB is currently managing an intensive consultation on NHS changes. These will impact on The BIG Plan, particularly in respect of joint working models, service configuration and locality-based healthcare.

7.3 The BIG Plan was developed after detailed and robust consultation and engagement, including the development of an Equality Impact Assessment.

8. Chief Finance Officer Statement

8.1 While there are no direct financial implications of this report, the Big Plan is an important strategic document that underpins service delivery quality in a number of areas. Any problems with performance may have future implications for the Council's finances

9. What risks are there and is there anything we can do to reduce them?

9.1 A directive from Denbighshire's LSB to rationalise partnership structures has resulted in a review and a reduction of partnership groups, and a change management process.

10. Power to make the Decision

10.1 Articles 6.1 and 6.3.4 of the Council's Constitution